2023 Annual Implementation Plan

for improving student outcomes

Montmorency Primary School (4112)



Submitted for review by Janene Worsam (School Principal) on 31 January, 2023 at 03:18 PM Endorsed by Clare Read (Senior Education Improvement Leader) on 20 February, 2023 at 02:57 PM Endorsed by Nicole MacDonald (School Council President) on 26 February, 2023 at 08:37 AM

Self-evaluation summary - 2023

	FISO 2.0 dimensions	Self-evaluation level	
Leadership	The strategic direction and deployment of resources to create and reflect shared goals and values; high expectations; and a positive, safe and orderly learning environment	Embedding	
	Shared development of a culture of respect and collaboration with positive and supportive relationships between students and staff at the core		
Teaching and learning	Documented teaching and learning program based on the Victorian Curriculum and senior secondary pathways, incorporating extracurricula programs		
	Use of common and subject-specific high impact teaching and learning strategies as part of a shared and responsive teaching and learning model implemented through positive and supportive student-staff relationships	Embedding	

Assessment		and evidence to drive the prioritisation, ementation of actions in schools and	Embedding	
		ssment strategies and measurement practices edback on student learning growth, attainment es	Linbodding	
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families/carers, commu		d active partnerships between schools and nities, and organisations to strengthen nd engagement in school	Excelling	
		ice and agency, including in leadership and students' participation and engagement in		
Support and resources		contextualised approaches and strong student learning, wellbeing and inclusion		
		es and active partnerships with families/carers, I community organisations to provide tudents	Embedding	
Enter your reflec	ctive comments		practices in the areas of teaching and learning and assessment. A new build capacity of emerging leaders. We will continue to build upon the strong e school community.	
Considerations for 2023		We have a number of new staff members joining the team and have strategically placed new staff with experienced		

teachers.

	Numeracy improvement will continue to be a focus for 2023 and we have engaged with MAV. Wellbeing practices will be refined using the MPS wellbeing approach.
Documents that support this plan	

Select annual goals and KIS

Four-year strategic goals	Is this selected for focus this year?	Four-year strategic targets	12-month target The 12-month target is an incremental step towards meeting the 4-year target, using the same data set.
In 2023 we will continue to focus on student learning - with an increased focus on numeracy - and student wellbeing through the 2023 Priorities Goal, a learning Key Improvement Strategy and a wellbeing Key Improvement Strategy.	Yes	Support for the 2023 Priorities	Percentage of students (Foundation - Grade 6 average) assessed above expectations:Reading: from 45% in 2022 to 47% in 2023Writing: from 25% in 2022 to 27% in 2023Maths: from 44% in 2022 to 46% in 2023 Variables in the SSS to reflect the following endorsement:Moderate assessment tasks together: from 80% in 2022 to 85% in 2023Use data for curriculum planning: from 80% in 2022 to 85% in 2023Variables in the Student Attitude to School Survey to reflect the following percentage of positive student responses:Emotional awareness and regulation: from 77% in 2022 to 80% in 2023Student voice and agency: from 80% in 2023 tudent voice and agency: from 80% in 2023 to 85% in 2023Sense of connectedness: maintain at 90% or above in 2023Percentage of students achieving in the top two bands in NAPLAN:Year 3Reading from 83%(2022) to 85%Writing from 69%(2022) to 71%Numeracy from 55% (2022) to 58%Year 5 Reading from 58%(2022) to 62%Writing from 30%(2022) to 34%Numeracy from 28% (2022) to 32%
Raise achievement and improve learning growth in Literacy and Numeracy for all students	No	NAPLAN High relative growth 3-5 to be: • Numeracy: from 9.5% in 2018 to above 25% in 2022	

		 Reading: from 19% in 2018 to above 25% in 2022 Writing: from 25% in 2018 to above 25% in 2022 Low relative growth 3-5 to be: Numeracy: from 38.1% in 2018 to be 25% or lower in 2022 Reading: from 28.6% in 2018 to be 25% or lower in 2022 Writing: from 29.4% in 2017 to be 25% or lower in 2022 	
		The percentage of students (Foundation–Year 6 average) assessed above expectations to be: Reading: from 45.8% in 2018 to 55% in 2022 Writing: from 22.8% in 2018 to 25% in 2022 Speaking and Listening from 11.32% in 2018 to 40% in 2022 Number and Algebra from 27.4% in 2018 to 40% in 2022 Measurement and Geometry from 18.9% in 2018 to 40% in 2022 Statistics and Probability from 12.14% in 2018 to 40% in 2022	
		Variables in the SSS to reflect the following endorsement: • Understand formative assessment: from 67% in 2018 to 80% in 2022 • Understand how to analyse data: from 67% in 2018 to 80% in 2022 • Moderate assessment tasks together: from 60% in 2018 to 80% in 2022 • Use data for curriculum planning: from 67% in 2018 to 80% in 2022	
Enhance the intellectual engagement of all students	No	Variables in the AToSS to reflect the following percentage of positive student responses: • Student voice and agency: from 58% in 2018 to 85% in 2022	

	Variables in the SSS to reflect the following endorsement: • Use student feedback to improve practice: from 60% in 2018 to 85% in 2022	
Develop highly motivated, creative and adaptive students who can contribute to, and benefit from, a stimulating 21st Century learning environment	Variables in the AToSS to reflect the following percentage of positive student responses: • Stimulated learning: from 72% in 2018 to 90% in 2022 • Motivation and Interest: from 77% in 2018 to 90% in 2022	
	Variables in the SSS to reflect the following endorsement: • Focus learning on real life problems: from 80% in 2018 to 90% in 2022	

Goal 1	2023 Priorities Goal In 2023 we will continue to focus on student learning - with an increased focus on numeracy - and student wellbeing through the 2023 Priorities Goal, a learning Key Improvement Strategy and a wellbeing Key Improvement Strategy.
12-month target 1.1-month target	Percentage of students (Foundation - Grade 6 average) assessed above expectations: Reading: from 45% in 2022 to 47% in 2023 Writing: from 25% in 2022 to 27% in 2023 Maths: from 44% in 2022 to 46% in 2023 Variables in the SSS to reflect the following endorsement: Moderate assessment tasks together: from 80% in 2022 to 85% in 2023 Use data for curriculum planning: from 80% in 2022 to 85% in 2023 Variables in the Student Attitude to School Survey to reflect the following percentage of positive student responses: Emotional awareness and regulation: from 77% in 2022 to 80% in 2023 Student voice and agency: from 80% in 2022 to 85% in 2023

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	Sense of connectedness: maintain at 90% or above in 2023	
	Percentage of students achieving in the top two bands in NAPLAN:	
	Year 3	
	Reading from 83%(2022) to 85% Writing from 69%(2022) to 71%	
	Numeracy from 55% (2022) to 58%	
	Year 5	
	Reading from 58%(2022) to 62% Writing from 30%(2022) to 34%	
	Numeracy from 28% (2022) to 32%	
Key Improvement Strategies		Is this KIS selected for focus this year?
KIS 1.a	Learning - Support both those who need scaffolding and those who have thrived to continue to extend their learning, especially in numeracy	Yes
KIS 1.b	Wellbeing - Effectively mobilise available resources to support students' wellbeing and mental health, especially the most vulnerable	Yes
Explain why the school has selected this KIS as a focus for this year. Please make reference to the self-evaluation, relevant school data, the progress against School Strategic Plan (SSP) goals, targets, and the diagnosis of issues requiring particular attention.	Please leave this field empty. Schools are not required to provide a rationale as this is in lin	e with system priorities for 2023.

Define actions, outcomes, success indicators and activities

Goal 1	2023 Priorities Goal In 2023 we will continue to focus on student learning - with an increased focus on numeracy - and student wellbeing through the 2023 Priorities Goal, a learning Key Improvement Strategy and a wellbeing Key Improvement Strategy.
12-month target 1.1 target	Percentage of students (Foundation - Grade 6 average) assessed above expectations: Reading: from 45% in 2022 to 47% in 2023 Writing: from 25% in 2022 to 27% in 2023 Maths: from 44% in 2022 to 46% in 2023 Variables in the SSS to reflect the following endorsement: Moderate assessment tasks together: from 80% in 2022 to 85% in 2023 Use data for curriculum planning: from 80% in 2022 to 85% in 2023 Variables in the Student Attitude to School Survey to reflect the following percentage of positive student responses: Emotional awareness and regulation: from 77% in 2022 to 80% in 2023 Student voice and agency: from 80% in 2022 to 85% in 2023 Sense of connectedness: maintain at 90% or above in 2023 Percentage of students achieving in the top two bands in NAPLAN: Year 3 Reading from 83%(2022) to 85% Writing from 69%(2022) to 71% Numeracy from 55% (2022) to 58% Year 5 Reading from 58%(2022) to 62% Writing from 30%(2022) to 34% Numeracy from 28% (2022) to 32%
KIS 1.a Priority 2023 Dimension	Learning - Support both those who need scaffolding and those who have thrived to continue to extend their learning, especially in numeracy

Actions	Embed consistent and explicit instructional models for Reading, Writing and Numeracy. Build staff capacity in assessment and differentiation in order to identify and meet students' individual learning needs. Engage with external Numeracy consultants to enhance teacher capacity and student outcomes.
Outcomes	Teachers - will use focus groups that will be implemented within the classroom. - will use assessment tools, such as PAT, EA, F&P, to gather evidence - will accurately identify through the analysis of data, student learning needs - will implement differentiated teaching and learning programs to meet individual student needs - will consistently and explicitly implement the school's Reading, Writing and Numeracy instructional model - will consistently implement the agreed assessment schedule - will work in PLC/PLTs to meet and engage in reflective practices, analyse student data, evaluate and plan curriculum and to refine assessment practices and lessons - will provide regular feedback to students and parents - will model and encourage growth mindset in Numeracy - will implement a challenging and balanced maths program Students - will set personal learning goals and monitor and reflect - will have clarity about pathways to skill acquisition and an understanding of how to progress to the next stage of learning - will celebrate success and achievement as each student works towards personal learning growth - will be familiar with routine and structure in the classroom to support student learning - differentiated resources and supports are provided to students in all learning areas Leaders - will ensure that instructional models and professional development sessions are focused on achieving consistency as well as utilising data and evidence-based strategies - will ensure that tresourcing is allocated to support differentiated learning - will use staff expertise to deliver professional development, coaching and mentoring, to build the capacity of staff - will ensure that timetabling will accommodate classroom observations, coaching and mentoring
Success Indicators	Student Data: - Documented assessment schedule
	- Curriculum documentation will show plans for differentiation - Data wall indicating student progress and identifying students for support and extension

- Assessment data from intervention and tutoring groups

Evidence

- Differentiation and consistency in instructional model is apparent during classroom observation and learning walk schedule
- Differentiated resources being used to support learning
- Updated instructional model in action
- Implementation of new reading intervention program with staff appointed to lead
- Use of evidence-based assessment tools and strategies

Activities		People responsible	Is this a PL priority	When	Activity cost and funding streams
Review the Instructional Model in through MAV with a focus on imp balanced maths program.		☑ All staff	☑ PLP Priority	from: Term 1 to: Term 3	\$13,500.00
Professional Learning and classroom coaching/observation by LS in Numeracy and Literacy		☑ Leadership team	☑ PLP Priority	from: Term 1 to: Term 3	\$20,000.00
Provide intervention through MiniLit and MacqLit as well as providing extension and enrichment school based programs and opportunities eg writing workshops, internal and external competitions.		✓ Leadership team✓ Leading teacher(s)✓ Learning specialist(s)	☑ PLP Priority	from: Term 1 to: Term 4	\$60,000.00 Equity funding will be used
KIS 1.b Priority 2023 Dimension	Wellbeing - Effectively mobilise available resources to support students' wellbeing and mental health, especially the most vulnerable				
Actions	Strengthen the implementation of the whole school approach to Respectful Relationships and social and emotional learning. Review, refine and document whole school approach to wellbeing including a tiered response to mental health and wellbeing.				

Outcomes	- Students will report increased understanding of protective factors and coping strategies - Teachers will plan for social and emotional learning - Staff will use consistent language, processes and approaches to teaching social and emotional learning and responding to student mental health needs - Leadership will support the development of staff understanding of whole school social and emotional wellbeing approach
Success Indicators	Early indicators: - Evidence of engagement with RRRR cluster schools - Notes from learning walks will show how staff are embedding social and emotional learning - Curriculum documentation will show evidence of plans for social and emotional learning in classrooms Late indicators: - AtoSS factors: emotional awareness and regulation, help seeking, resilience

Activities	People responsible	Is this a PL priority	When	Activity cost and funding streams
Appointing an Assistant Principal (Wellbeing) to support the mental health and wellbeing of the MPS community.	☑ Principal	☑ PLP Priority	from: Term 1 to: Term 4	\$45,930.37 Schools Mental Health Menu items will be used which may include DET funded or free items
As a Respectful Relationships lead school we engage with cluster schools, facilitating professional learning and collaboration with partner schools. Assistant Principal- Wellbeing to lead this area.	☑ Leadership team	☑ PLP Priority	from: Term 1 to: Term 4	\$0.00 Schools Mental Health Menu items will be used which may include DET funded or free items
Review staff professional learning needs in Respectful Relationships and develop a strategy to address any gaps. Identify	☑ Leadership team	□ PLP Priority	from: Term 1	\$0.00

areas that may need improvement across the 6 elements of the whole school approach. Assistant Principal- Wellbeing to lead this area.			to: Term 4	
Increase foundation knowledge on concepts such as recognising and regulation emotions, handling challenging situations constructively, positive coping mechanisms, and stress management of all students. Assistant Principal- Wellbeing to lead this area.	☑ Assistant principal	☑ PLP Priority	from: Term 1 to: Term 4	\$5,000.00 Schools Mental Health Menu items will be used which may include DET funded or free items
Strengthen implementation of whole school social-emotional learning curriculum, Assistant Principal- Wellbeing to lead.	☑ Assistant principal	☑ PLP Priority	from: Term 1 to: Term 4	\$0.00

Funding planner

Summary of budget and allocated funding

Summary of budget	School's total funding (\$)	Funding allocated in activities (\$)	Still available/shortfall
Equity Funding	\$17,936.30	\$17,936.30	\$0.00
Disability Inclusion Tier 2 Funding	\$0.00	\$0.00	\$0.00
Schools Mental Health Fund and Menu	\$50,930.37	\$50,930.37	\$0.00
Total	\$68,866.67	\$68,866.67	\$0.00

Activities and milestones – Total Budget

Activities and milestones	Budget
Provide intervention through MiniLit and MacqLit as well as providing extension and enrichment school based programs and opportunities eg writing workshops, internal and external competitions.	\$60,000.00
Appointing an Assistant Principal (Wellbeing) to support the mental health and wellbeing of the MPS community.	\$45,930.37
As a Respectful Relationships lead school we engage with cluster schools, facilitating professional learning and collaboration with partner schools. Assistant Principal-Wellbeing to lead this area.	\$0.00
Increase foundation knowledge on concepts such as recognising and regulation emotions, handling challenging situations constructively, positive coping mechanisms, and stress management of all students. Assistant Principal-Wellbeing to lead this area.	\$5,000.00

Totals	\$110,930.37
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Activities and milestones - Equity Funding

Activities and milestones	When	Funding allocated (\$)	Category
Provide intervention through MiniLit and MacqLit as well as providing extension and enrichment school based programs and opportunities eg writing workshops, internal and external competitions.	from: Term 1 to: Term 4	\$17,936.30	 ✓ School-based staffing ✓ Teaching and learning programs and resources ✓ Professional development (excluding CRT costs and new FTE)
Totals		\$17,936.30	

Activities and milestones - Disability Inclusion Funding

Activities and milestones	When	Funding allocated (\$)	Category
Totals		\$0.00	

Activities and milestones - Schools Mental Health Fund and Menu

Activities and milestones	When	Funding allocated (\$)	Category
Appointing an Assistant Principal (Wellbeing) to support the mental health and wellbeing of the MPS community.	from: Term 1 to: Term 4	\$40,930.37	 ✓ Resilience, Rights and Respectful Relationships teaching resources (free) This activity will use Mental Health Menu staffing Assign existing staff member to initiative (eduPay)

			 Activity-based non-consumables (equipment hire, etc) Build staff capacity (conference, course, seminar)
As a Respectful Relationships lead school we engage with cluster schools, facilitating professional learning and collaboration with partner schools. Assistant Principal- Wellbeing to lead this area.	from: Term 1 to: Term 4	\$5,000.00	 ✓ Respectful Relationships (free) This activity will use Mental Health Menu staffing Assign existing staff member to initiative (eduPay) Build staff capacity (conference, course, seminar) Employ CRT to release staff member
Increase foundation knowledge on concepts such as recognising and regulation emotions, handling challenging situations constructively, positive coping mechanisms, and stress management of all students. Assistant Principal- Wellbeing to lead this area.	from: Term 1 to: Term 4	\$5,000.00	☑ Employ staff to support Tier 1 activities
Totals		\$50,930.37	

Additional funding planner – Total Budget

Activities and milestones	Budget
Totals	\$0.00

Additional funding planner – Equity Funding

Activities and milestones	When	Funding allocated (\$)	Category
Totals		\$0.00	

Additional funding planner – Disability Inclusion Funding

Activities and milestones	When	Funding allocated (\$)	Category
Totals		\$0.00	

Additional funding planner – Schools Mental Health Fund and Menu

Activities and milestones	When	Funding allocated (\$)	Category
Totals		\$0.00	

Professional learning plan

Professional learning priority	Who	When	Key professional learning strategies	Organisational structure	Expertise accessed	Where
Review the Instructional Model in Numeracy and coaching of staff through MAV with a focus on implementing a challenging and balanced maths program.	☑ All staff	from: Term 1 to: Term 3	 ✓ Planning ✓ Curriculum development ✓ Peer observation including feedback and reflection 	 ✓ Professional practice day ✓ Formal school meeting / internal professional learning sessions ✓ PLC/PLT meeting 	✓ Internal staff✓ Learning specialist✓ External consultantsMAV	☑ On-site
Professional Learning and classroom coaching/observation by LS in Numeracy and Literacy	☑ Leadership team	from: Term 1 to: Term 3	✓ Curriculum development ✓ Peer observation including feedback and reflection ✓ Individualised reflection	 ✓ Formal school meeting / internal professional learning sessions ✓ PLC/PLT meeting 	 ✓ PLC Initiative ✓ Internal staff ✓ Learning specialist ✓ Pedagogical Model ✓ High Impact Teaching Strategies (HITS) 	☑ On-site
Provide intervention through MiniLit and MacqLit as well as providing extension and enrichment school based programs and opportunities eg writing workshops, internal and external competitions.	✓ Leadership team ✓ Leading teacher(s) ✓ Learning specialist(s)	from: Term 1 to: Term 4	✓ Planning✓ Preparation✓ Curriculum development	☑ Formal school meeting / internal professional learning sessions	✓ Literacy expertise ✓ Internal staff ✓ Learning specialist	☑ On-site

Appointing an Assistant Principal (Wellbeing) to support the mental health and wellbeing of the MPS community.	☑ Principal	from: Term 1 to: Term 4	✓ Planning✓ Preparation✓ Curriculum development	✓ Formal school meeting / internal professional learning sessions ✓ PLC/PLT meeting	✓ Internal staff ✓ Learning specialist ✓ Departmental resources Respectful Relationships	☑ On-site
As a Respectful Relationships lead school we engage with cluster schools, facilitating professional learning and collaboration with partner schools. Assistant Principal- Wellbeing to lead this area.	☑ Leadership team	from: Term 1 to: Term 4	 ✓ Planning ✓ Collaborative inquiry/action research team ✓ Demonstration lessons 	✓ Formal school meeting / internal professional learning sessions ✓ Network professional learning ✓ Communities of practice	✓ Internal staff ✓ Learning specialist ✓ Departmental resources Respectful Relationships	☑ On-site
Increase foundation knowledge on concepts such as recognising and regulation emotions, handling challenging situations constructively, positive coping mechanisms, and stress management of all students. Assistant Principal- Wellbeing to lead this area.	☑ Assistant principal	from: Term 1 to: Term 4	 ✓ Curriculum development ✓ Student voice, including input and feedback ✓ Demonstration lessons 	☑ Formal school meeting / internal professional learning sessions	☑ Internal staff	☑ On-site
Strengthen implementation of whole school social- emotional learning curriculum, Assistant Principal- Wellbeing to lead.	☑ Assistant principal	from: Term 1 to: Term 4	✓ Planning✓ Curriculum development✓ Demonstration lessons	☑ PLC/PLT meeting	☑ Internal staff	☑ On-site